Financial statements March 31, 2023



Independent auditor's report

To the Board of Directors of London Health Sciences Foundation

Opinion

We have audited the financial statements of **London Health Sciences Foundation** [the "Foundation"], which comprise the statement of financial position as at March 31, 2023, and the statement of operations and changes in fund balances and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation as at March 31, 2023, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the Foundation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Foundation's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
 appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the
 Foundation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

London, Canada June 22, 2023 Chartered Professional Accountants Licensed Public Accountants

Ernst & young LLP



Incorporated without share capital under the laws of Ontario

Statement of financial position [in thousands]

As at March 31

	2023	2022
	\$	\$
Assets		
Cash [note 3]	14,938	20,100
Investments [note 4]	115,367	103,812
Investment in lottery joint venture [note 5]	839	839
Accounts receivable	1,166	107
Capital assets, net [note 6]	352	141
Other assets [note 7]	811	699
	133,473	125,698
Liabilities and fund balances Liabilities Accounts payable and accrued charges [note 8] Deferred revenue	1,046 98	1,050 164
Total liabilities	1,144	1,214
Fund balances	_	
General Fund	28,439	24,213
Restricted Fund [note 10]	80,850	77,092
Endowment Fund	23,040	23,179
Total fund balances	132,329	124,484
	133,473	125,698

See accompanying notes

Statement of operations and changes in fund balances

[in thousands]

Year ended March 31

	Genera	l Fund	Restricte	d Fund	Endowme	ent Fund	Tot	al
	2023	2022	2023	2022	2023	2022	2023	2022
	\$	\$	\$	\$	\$	\$	\$	\$
			[note 10]	[note 10]				
Donations	3,609	2,647	17,366	16,951	223	39	21,198	19,637
Equity earnings from lottery joint venture [note 5]	1,793	1,955	· —		_		1,793	1,955
Events	1,435	9	1,468	1,289	_		2,903	1,298
Staff 50/50 Lottery	1,446	1,195	· —	_	_		1,446	1,195
Fundraising, event and other revenue	8,283	5,806	18,834	18,240	223	39	27,340	24,085
Investment income	3,296	2,689	84	73	729	888	4,109	3,650
Fundraising	1,371	1,199	2,983	2,809	_	_	4,354	4,008
Events	721	, <u> </u>	442	466	_		1,163	466
Staff 50/50 Lottery	764	629	_	_	_		764	629
Fundraising and event expenses	2,856	1,828	3,425	3,275	_	_	6,281	5,103
Excess of revenue over expenses before								
the following	8,723	6,667	15,493	15,038	952	927	25,168	22,632
Administration	388	355	844	831	_	_	1,232	1,186
Investment fees	322	288	4	4	93	94	419	386
Amortization	13	12	32	29	_		45	41
	723	655	880	864	93	94	1,696	1,613
Excess of revenue over expenses before								
disbursements for charitable activity	8,000	6,012	14,613	14,174	859	833	23,472	21,019
Disbursements for capital	_	_	6,293	2,386	_		6,293	2,386
Disbursements for research and education	46	_	6,747	7,896	_		6,793	7,896
Disbursements for patient care areas	267	220	2,274	1,735	_		2,541	1,955
Disbursements for charitable activity	313	220	15,314	12,017			15,627	12,237
Excess of revenue over expenses for the year	7,687	5,792	(701)	2,157	859	833	7,845	8,782
Fund balances, beginning of year	24,213	20,963	77,092	71,402	23,179	23,337	124,484	115,702
Interfund transfers, net [note 10]	(3,461)	(2,542)	4,459	3,533	(998)	(991)	· —	_
Fund balances, end of year	28,439	24,213	80,850	77,092	23,040	23,179	132,329	124,484
See accompanying notes								

Statement of cash flows

[in thousands]

Year ended March 31

Operating activities Excess of revenue over expenses for the year 7,845 8,782 Add (deduct) items not affecting cash 45 41 Amortization 45 41 Unrealized loss on investments 707 3,171 Changes in non-cash working capital balances related to operations 8,597 11,994 Changes in non-cash working capital balances related to operations (1,059) 22 Increase (increase) in accounts receivable (1,059) 22 Increase (increase) in interest receivable on investments [note 4] 35 (76) Decrease in accounts payable and accrued charges (4) (208) Decrease in deferred revenue (66) (138) Cash provided by operating activities 7,391 11,576 Investing activities (9,000) — Cash invested (9,000) — Investment funds reinvested (3,297) (6,346) Purchase of capital assets (256) (67) Cash used in investing activities (12,553) (6,413)		2023	2022
Excess of revenue over expenses for the year Add (deduct) items not affecting cash Amortization		\$	\$
Excess of revenue over expenses for the year Add (deduct) items not affecting cash Amortization	Operating activities		
Add (deduct) items not affecting cash 45 41 Unrealized loss on investments 707 3,171 Changes in non-cash working capital balances related to operations 8,597 11,994 Changes in non-cash working capital balances related to operations (1,059) 22 Increase (increase) in accounts receivable (112) (18) Decrease (increase) in interest receivable on investments [note 4] 35 (76) Decrease in accounts payable and accrued charges (4) (208) Decrease in deferred revenue (66) (138) Cash provided by operating activities 7,391 11,576 Investing activities (9,000) — Cash invested (3,297) (6,346) Purchase of capital assets (256) (67) Cash used in investing activities (12,553) (6,413)	•	7,845	8,782
Amortization 45 41 Unrealized loss on investments 707 3,171 8,597 11,994 Changes in non-cash working capital balances related to operations (1,059) 22 Decrease (increase) in accounts receivable (112) (18) Decrease in other assets (112) (18) Decrease (increase) in interest receivable on investments [note 4] 35 (76) Decrease in accounts payable and accrued charges (4) (208) Decrease in deferred revenue (66) (138) Cash provided by operating activities 7,391 11,576 Investing activities (9,000) — Cash invested (3,297) (6,346) Purchase of capital assets (256) (67) Cash used in investing activities (12,553) (6,413)	•	•	
Changes in non-cash working capital balances related to operations Decrease (increase) in accounts receivable Increase in other assets Decrease (increase) in interest receivable on investments [note 4] Decrease in accounts payable and accrued charges Decrease in deferred revenue Cash provided by operating activities Cash invested Investing activities Cash invested Purchase of capital assets Cash used in investing activities (112) (18) (208) (4) (208) (66) (138) (66) (138) (11,576) (11,576) (12,553) (6,346) (6,346) (6,346) (12,553) (6,413)	. ,	45	41
Changes in non-cash working capital balances related to operations Decrease (increase) in accounts receivable Increase in other assets (112) (18) Decrease (increase) in interest receivable on investments [note 4] Decrease (increase) in interest receivable on investments [note 4] Decrease in accounts payable and accrued charges (4) Decrease in deferred revenue (66) (138) Cash provided by operating activities Cash investing activities Cash invested Investment funds reinvested Purchase of capital assets (256) Cash used in investing activities (12,553) (6,413)	Unrealized loss on investments	707	3,171
Changes in non-cash working capital balances related to operations Decrease (increase) in accounts receivable Increase in other assets (112) (18) Decrease (increase) in interest receivable on investments [note 4] Decrease (increase) in interest receivable on investments [note 4] Decrease in accounts payable and accrued charges (4) Decrease in deferred revenue (66) (138) Cash provided by operating activities Cash investing activities Cash invested Investment funds reinvested Purchase of capital assets (256) Cash used in investing activities (12,553) (6,413)		8,597	11,994
Increase in other assets Decrease (increase) in interest receivable on investments [note 4] Decrease in accounts payable and accrued charges Decrease in deferred revenue (66) (138) Cash provided by operating activities Cash investing activities Cash invested Investment funds reinvested Purchase of capital assets Cash used in investing activities (112) (18) (12) (18) (12) (12) (18) (12) (18) (12) (18) (12) (18) (12) (18) (18) (18) (18) (18) (18) (18) (18	Changes in non-cash working capital balances related to operations	•	,
Increase in other assets Decrease (increase) in interest receivable on investments [note 4] Decrease in accounts payable and accrued charges Decrease in deferred revenue (66) (138) Cash provided by operating activities Cash investing activities Cash invested Investment funds reinvested Purchase of capital assets (112) (18) (12) (18) (208) (4) (208) (66) (138) (76) (76) (78) (79) (80) (90) (Decrease (increase) in accounts receivable	(1,059)	22
Decrease (increase) in interest receivable on investments [note 4] 35 (76) Decrease in accounts payable and accrued charges (4) (208) Decrease in deferred revenue (66) (138) Cash provided by operating activities 7,391 11,576 Investing activities Cash invested (9,000) — Investment funds reinvested (3,297) (6,346) Purchase of capital assets (256) (67) Cash used in investing activities (12,553) (6,413)			(18)
Decrease in accounts payable and accrued charges (4) (208) Decrease in deferred revenue (66) (138) Cash provided by operating activities 7,391 11,576 Investing activities (9,000) — Investment funds reinvested (3,297) (6,346) Purchase of capital assets (256) (67) Cash used in investing activities (12,553) (6,413)	Decrease (increase) in interest receivable on investments [note 4]	35	` ,
Decrease in deferred revenue (66) (138) Cash provided by operating activities 7,391 11,576 Investing activities (9,000) — Cash invested (9,000) — Investment funds reinvested (3,297) (6,346) Purchase of capital assets (256) (67) Cash used in investing activities (12,553) (6,413)		(4)	(208)
Cash provided by operating activities7,39111,576Investing activities(9,000)—Cash invested(3,297)(6,346)Purchase of capital assets(256)(67)Cash used in investing activities(12,553)(6,413)			, ,
Cash invested(9,000)—Investment funds reinvested(3,297)(6,346)Purchase of capital assets(256)(67)Cash used in investing activities(12,553)(6,413)	Cash provided by operating activities	7,391	
Cash invested(9,000)—Investment funds reinvested(3,297)(6,346)Purchase of capital assets(256)(67)Cash used in investing activities(12,553)(6,413)	Investing activities		
Investment funds reinvested (3,297) (6,346) Purchase of capital assets (256) (67) Cash used in investing activities (12,553) (6,413)	_	(9,000)	_
Purchase of capital assets (256) (67) Cash used in investing activities (12,553) (6,413)	Investment funds reinvested		(6,346)
Cash used in investing activities (12,553) (6,413)	Purchase of capital assets	• • •	
Net increase (decrease) in cash during the year (5,162) 5,163	Cash used in investing activities	(12,553)	(6,413)
	Net increase (decrease) in cash during the year	(5,162)	5,163
Cash, beginning of year 20,100 14,937	Cash, beginning of year	20,100	14,937
Cash, end of year 14,938 20,100	Cash, end of year	14,938	20,100

See accompanying notes

Notes to financial statements

[in thousands]

March 31, 2023

1. Nature of the foundation

London Health Sciences Foundation [the "Foundation"] is a public foundation incorporated without share capital under the laws of Ontario, is registered under the *Income Tax Act* (Canada) and, as such, is exempt from income taxes and able to issue donation receipts for income tax purposes. The Foundation raises money, stewards donations and builds relationships with the community, primarily in support of the patient care, teaching, research missions and other high priority needs as identified by the London Health Sciences Centre ["LHSC"].

2. Summary of significant accounting policies

The financial statements have been prepared in accordance with Part III of the *CPA Canada Handbook – Accounting*, "Accounting Standards for Not-for-Profit Organizations", which sets out generally accepted accounting principles for not-for-profit organizations in Canada ["GAAP"] and includes the significant accounting policies summarized below.

[a] Fund accounting

In order to ensure observance of the limitations and restrictions placed on the use of resources available to the Foundation, the accounts of the Foundation are maintained in accordance with the principles of fund accounting. Accordingly, resources are classified for accounting and reporting purposes into funds. These funds are held in accordance with the objectives specified by donors or in accordance with directives issued by the Board of Directors. Transfers between the funds are made when it is considered appropriate and authorized by the Board of Directors.

For financial reporting purposes, the accounts have been classified into the following funds:

[i] General Fund

The General Fund accounts for the Foundation's general fundraising and administrative activities. The General Fund reports unrestricted resources available for immediate purposes.

[ii] Restricted Fund

The Restricted Fund reports revenue that has a specific purpose as specified by the donor and the expenses incurred to raise these funds. It also reports the disbursements expended for these specific purposes. Amounts transferred into the Restricted Fund due to restrictions imposed by the Board of Directors are recognized as interfund transfers.

[iii] Endowment Fund

The Endowment Fund reports resources that are required to be maintained by the Foundation on a permanent basis.

Notes to financial statements

[in thousands]

March 31, 2023

[b] Investments and investment income (loss)

Investment income (loss), which consists of interest, dividends, income distributions from pooled funds and realized and unrealized gains and losses, is recorded in the statement of operations and changes in fund balances.

[c] Revenue recognition

Contributions, including donations, bequests and government assistance, are recorded in the accounts when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Life insurance policies that have named the Foundation as owner/beneficiary are recorded at the cash surrender value of the policy. The increase in cash surrender value from year to year is recorded as revenue in the appropriate fund.

[d] Contributed materials and services

Volunteers contribute many hours per year to assist the Foundation in carrying out its activities. Because of the difficulty in determining fair value, contributed services are not recognized in the financial statements. Contributed materials are also not recognized in the financial statements, unless the fair value can be reasonably determined.

[e] Capital assets

Capital assets are recorded at acquisition cost less accumulated amortization. Contributed capital assets are recorded at fair value at the date of the contribution. Amortization is provided on a straight-line basis over the assets' estimated useful lives as follows:

Office equipment 5–10 years
Computer equipment 3 years
Donor walls 10 years

[f] Joint venture

The Foundation has an interest in lottery fundraisers where there is joint control of lottery operations by the participating foundations. The Foundation follows the equity method of accounting for this joint venture. The investment in the lottery joint venture is initially recorded at cost, and the carrying value is adjusted thereafter to include the Foundation's share of earnings. Distributions of earnings from the joint venture reduce the carrying value of the investment.

[g] Financial instruments

The Foundation has elected to record all investments at fair value. Transactions are recorded on a trade date basis, and transaction costs are expensed as incurred.

Interest earned, interest accrued, gains and losses realized on disposal and unrealized gains and losses from market fluctuations are included in investment income (loss).

Notes to financial statements

[in thousands]

March 31, 2023

Other financial instruments, including accounts receivable, accounts payable and accrued charges are measured at amortized cost using the effective interest rate method, net of any provisions for impairment.

Determination of fair value

The fair value of a financial instrument is the amount of consideration that would be agreed upon in an arm's length transaction between knowledgeable, willing parties who are under no compulsion to act. The fair value of a financial instrument on initial recognition is the transaction price, which is the fair value of the consideration given or received. Subsequent to initial recognition, the fair values of financial instruments that are quoted in active markets are based on the latest closing price. When independent prices are not available, fair values are determined by using valuation techniques that refer to observable market data.

[h] Administrative charge

An administrative charge is levied on restricted and endowed donations to sustain the operations of the Foundation [note 10].

[i] Use of estimates

The preparation of financial statements in accordance with GAAP requires management to make certain estimates based on management's judgments. These estimates affect the reported amounts of assets and liabilities as at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results may differ from those estimates.

[j] Allocation of expenses

The costs of each function include the costs of personnel and other expenses that are directly related to the function. General support and other similar costs are not allocated and are included in administration expenses on the statement of operations and changes in fund balances.

[k] Employee future benefits

Defined contribution plan accounting is applied to the multi-employer defined benefit plan, whereby contributions are expensed on an accrual basis, as the Foundation has insufficient information to apply defined benefit accounting.

3. Letter of credit

During the year, the Foundation issued a letter of credit for \$2,531 to the Minister of Finance that relates to the fiscal 2024 Spring Dream Lottery. This letter of credit expires on August 11, 2023. The Foundation is indemnified by the other two participating foundations on the same percentage basis as their net proceeds entitlement for fiscal 2023 *[note 5]*. The lottery joint venture has pledged its cash balance as collateral against this letter of credit.

Notes to financial statements

[in thousands]

March 31, 2023

4. Investments, financial instruments and risk management

Investments

Details of the fair values of investments are as follows:

	2023	2022
	\$	\$
Money market and treasury bills	5,971	7,801
Government bonds	16,605	18,381
Corporate bonds	17,899	18,033
Pooled mortgages	9,208	· —
Canadian equities	23,060	24,272
US equities	33,577	27,685
International equities	9,047	7,640
	115,367	103,812

The Foundation recognized \$1,993 of interest income during the year [2022 - \$1,094]. The fair value of investments includes interest receivable of \$242 [2022 - \$277].

Bonds bear interest at varying rates between 0.87% and 6.47%. The bonds mature at varying dates between April 10, 2023 and November 24, 2081.

Financial instruments

The Foundation is subject to certain financial risks through transactions in financial instruments. The following provides information in assessing the Foundation's exposure to those risks. To manage these risks, the Foundation has established a target mix of investment types and currencies intended to achieve optimal return within reasonable risk tolerances.

Currency risk

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Foundation is exposed to currency risk as certain investments held at year-end are denominated in foreign currencies. Approximately 25% [2022 – 32%] of its investment portfolio is denominated in United States dollars.

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Foundation is exposed to interest rate risk on its fixed and floating interest rate financial instruments, including its Government of Canada corporate bonds and treasury bills.

Market price risk

Market price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices [other than those arising from interest rate risk or currency risk]. The Foundation is exposed to market risk on its investment portfolio.

Notes to financial statements

[in thousands]

March 31, 2023

5. Lottery joint venture activities

In fiscal 2013, the Foundation entered into a joint venture agreement with St. Joseph's Health Care Foundation and the Children's Health Foundation [the "Venturers"] relating to future Dream lotteries, whereby the Venturers have contractually shared power to determine the strategic operating, investing and financing activities of the joint venture. The Foundation has made an accounting policy choice to account for its one-third interest in the joint venture, which has a January 31 year-end, using the equity method.

The Foundation's one-third share of the joint venture's assets, liabilities, operations and cash flows as at and for the year ended January 31 are as follows:

	2023 \$	2022 \$
Foundation's share of total assets Foundation's share of total liabilities	993 993	928 928
Foundation's share of net assets		
	2023 \$	2022 \$
Foundation's share of current year revenue Foundation's share of current year expenses	4,188 2,395	4,363 2,408
Foundation's share of excess of revenue over expenses	1,793	1,955

The Foundation's share of cash provided by operating activities of the joint venture was \$81 [2022 – used in \$996].

Notes to financial statements

[in thousands]

March 31, 2023

6. Capital assets

Details of capital assets are as follows:

		2023	
		Accumulated	Net book
	Cost	amortization	value
	\$	\$	\$
Office equipment	157	17	140
Computer equipment	86	26	60
Donor walls	224	72	152
	467	115	352
		2022	
		Accumulated	Net book
	Cost	amortization	value
	\$	\$	\$
Office equipment	17	10	7
Computer equipment	113	77	36
Donor walls	158	60	98

The above capital assets include assets under capital lease of 31 [2022 - 91] at cost, with accumulated amortization of nil [2022 - 65].

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7. Other assets

Details of other assets are as follows:

	2023 \$	2022 \$
Prepaid expenses	415	284
Cash surrender value of life insurance policies	396	404
Art	_	11
	811	699

The life insurance policies were donated to the Foundation, at which time the Foundation became the owner and beneficiary of the policies. These policies have a death benefit of 3,516 [2022 – 4,242].

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Notes to financial statements

[in thousands]

March 31, 2023

8. Related party transactions

LHSC provides administrative support and payroll processing to the Foundation. This in-kind support has not been recorded in the financial statements of the Foundation. The net assets and results of operations of the Foundation are not included in LHSC's financial statements.

As at March 31, 2023, the Foundation had an amount payable to LHSC of \$588 [2022 – \$500]. Invoices are due upon receipt, and interest may be applied on past due accounts at a rate of 1.5% per month.

9. Healthcare of Ontario Pension Plan

Substantially all administrative employees of the Foundation are members of the Healthcare of Ontario Pension Plan ["HOOPP"]. HOOPP is a multi-employer defined benefit pension plan. Employer contributions made to HOOPP during the year amounted to \$315 [2022 – \$295].

The financial statements for the year ended December 31, 2022 for HOOPP disclosed net assets available for benefits of 103,674,000 [2021 – 114,414,000], with pension obligations of 92,721,000 [2021 – 85,902,000], resulting in a surplus of 10,953,000 [2021 – 28,512,000].

10. Restricted Fund

The Restricted Fund consists of both internally and externally restricted funds. Internally restricted funds represent donations that have been restricted for a specific purpose by the Board of Directors. Externally restricted funds represent donations whereby the donor has made a specific direction on the use of these funds.

	2023 *	2022 \$
Internally restricted	877	1,699
Externally restricted	79,973	75,393
	80,850	77,092

Externally restricted funds are primarily restricted for capital, research and education activities.

During the year ended March 31, 2023, the Board of Directors approved a transfer from the General Fund to the Restricted Fund of \$3,461 [2022 – \$2,542]. This transfer is net of an administrative charge to sustain the operations of the Foundation of \$1,282 [2022 – \$1,421] charged on restricted funds [note 2[h]].

In accordance with the Disbursement Policy of the Foundation, and as approved by the Board of Directors, a portion of the investment revenue earned on the Endowment Fund is transferred to the Restricted and General Funds to be available to spend in accordance with the restricted purpose of the endowed fund, as well as to cover administrative costs of managing the endowed funds.